



ANNUAL REPORT 2021

ISLP International Senior
Lawyers Project

20/ YEARS of
GLOBAL IMPACT

TABLE OF CONTENTS

04

20 Years of
Global Impact

06

Who We Are
What We Do
Why We Do It
How We Do It

08

Where We Work

10

Focus Areas

12

ISLP and the SDGs

14

Project Highlights

30

Acknowledgements

32

ISLP Team and Board

34

Financials

EXECUTIVE DIRECTOR’S NOTE

Dear Friends,

On behalf of the ISLP team, I am pleased to share our 2021 Annual Report. This report includes a high-level summary of activities and some highlights from the year’s overall portfolio which comprised **150 projects in 40 countries on five continents**. For the first time, we also use this report as an opportunity to map our work onto the United Nations Sustainable Development Goals, illustrating ways in which ISLP contributes to these important global commitments.

Looking back, the past year was marked by growth and evolution for ISLP as we enhanced our programming through new partnerships and initiatives. Our team continued to demonstrate resourcefulness and ingenuity as we piloted and honed new approaches to ensure uninterrupted and even expanded remote support to our clients during a second year of travel restrictions due to the pandemic. While we anxiously await the ability to resume in-country support where needed, we anticipate maintaining many of the efficiencies and innovations that were born of necessity.

This was also a significant milestone year for ISLP. We were delighted to celebrate our 20th anniversary through a virtual program entitled “20 Years of Global Impact.” It was a thrill to welcome hundreds of partners, supporters, and friends from around the world for the live streamed event in November. Although we lamented that public health concerns prevented an in-person convening, the virtual format ultimately exceeded our expectations. The event resulted in remarkable community building and global connections, including past partners and volunteers reconnecting with ISLP and with each other during and after the event. Importantly, the program itself centered the voices and experiences of our clients, volunteers, and partners to tell the ISLP story, and why and how our work matters to them.

Another 20th Anniversary highlight was the “Conversation with the Founders” segment which brought together Bob Kapp, Tony Essaye, Joe Bell, Dick Winfield, and Jean Berman. Their vision continues to guide and inspire all of us at ISLP. In truth, not a week has gone by since I joined this organization in late 2019 that I have not drawn upon some piece of wisdom or insight from one of these pathbreakers. We continue to learn from them every day.

Of course, year after year, volunteers are at the heart of ISLP’s impact and achievements – and 2021 year was no exception. We are grateful to our volunteers who generously supported our mission with their time and expertise, culminating in 9,000 contributed pro bono hours valued at over US\$7 million.

We also recognize that our progress would not be possible without the dedication and guidance of our board and emeritus board. Enormous credit is due to our board officers, Co-Chairs Christopher Cross and Boris Dolgonos, and Vice Chair Craig Owen White, whose commitment and leadership steered the ISLP ship for many years. And we thank Bruce Gilchrist and Russell Smith for capably assuming the respective roles of Chair and Vice Chair as the year drew to a close.

We also thank each and every one of our funding partners and donors, without whose support we simply could not do any of the work described in this report.

Even as we celebrate the accomplishments and growth of the past year, we confront new global challenges and immediate threats to democracy, peace, and the rule of law in the Global South and around the world. Not surprisingly, those who are most adversely impacted in these crises continue to be those most typically marginalized from economic and political power structures – women, youth, and Indigenous, racial, and ethnic minority communities. The consequences of such disparities serve to reinforce the enduring relevance of ISLP’s mission to mobilize legal resources to promote the rule of law and support local efforts to achieve just, inclusive, and accountable economic development.

We have important work ahead of us, and we thank you for your interest and support.

Sincerely yours,



Sara A. Lulo
Executive Director

20 YEARS of GLOBAL IMPACT

HIGHLIGHTS FROM ISLP'S 20TH ANNIVERSARY CELEBRATION

On November 16, 2021, nearly 400 ISLP volunteers, clients, partners, supporters, and other stakeholders joined our team and board to celebrate **20 Years of Global Impact**. Told through the voices of our clients, volunteers, supporters, and team members, the program highlighted two decades of ISLP's pathbreaking work and collaborations around the world. A segment entitled "Reflections from the Founders" featured a conversation among **Bob Kapp**, **Tony Essaye**, **Dick Winfield**, and **Joe Bell**, together with founding Executive Director **Jean Berman**, reflecting on their earliest dreams for the organization and their aspirations for ISLP's continued service to the global community. The virtual event opened with an uplifting musical performance by South African singer Thabisa.

We were honored to feature keynote remarks by renowned development economist **Jeffrey Sachs**, University Professor and Director of the Center for Sustainable Development at Columbia University. Drawing upon his long standing connection to ISLP and his earlier work in Poland with Joe Bell, Professor Sachs underscored the urgent need for and the tangible impacts of ISLP's work to support the rule of law and to foster global sustainable development.

We also paid special tribute to some of the volunteers and law firms who have contributed exemplary service to ISLP's mission over the years.

KEYNOTE REMARKS

Jeffrey Sachs, University Professor and Director of the Center for Sustainable Development at Columbia University

LEADERSHIP IMPACT AWARD

Joseph Bell, Pro Bono Senior Counsel, Hogan Lovells

GLOBAL IMPACT PRO BONO LAW FIRM AWARD

Latham & Watkins
Ropes & Gray

GLOBAL IMPACT VOLUNTEER AWARD

Bruce Gilchrist, Partner, Hogan Lovells
Ank Santens, Partner, White & Case
Craig Owen White, Partner, Hahn Loeser & Parks

WE RECOGNIZE WITH GRATITUDE THE SUPPORT OF THE WILLIAM & FLORA HEWLETT FOUNDATION WHICH MADE THIS PROGRAM POSSIBLE.

20TH ANNIVERSARY EVENT SPONSORS

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Warren & Catherine Gorrell David & Margaret Hensler & Barbara S. Rothkopf
Jim & Zona Hostetler

THE INTERNATIONAL SENIOR LAWYERS PROJECT (ISLP)

is an independent 501(c)(3) non-profit and non-governmental organization founded in 2000. We mobilize pro bono legal support to advance just, accountable, and inclusive development and the rule of law. We work primarily in the Global South, with active projects in Africa, Latin America, and Asia.

WHAT WE DO

ISLP’s mission is to mobilize pro bono legal support to advance the rule of law and inclusive, just, and accountable economic development. Our clients are typically **governments, civil society organizations, and social enterprises**. We work primarily in the Global South, often in countries that are transitioning to democracy or market economies. We undertake matters in which international and comparative legal support can complement local expertise to achieve favorable development outcomes.

WHY WE DO IT

Our work is based on the premise that deploying highly skilled lawyers with extensive commercial or government experience can support local actors in the Global South in advancing their development goals. ISLP volunteer lawyers bring decades of experience in a broad range of specialized practice areas and sectors. Their international and comparative expertise can complement local legal capacity to enhance effective engagement in complex negotiations, inform law and regulatory reform efforts, and introduce innovative ideas and approaches. By bringing such expertise to bear, ISLP aims to support and empower local actors to design and achieve development initiatives that can lead to positive outcomes such as the protection of human rights and the rule of law, the enabling of social spending and job creation, and the responsible management of precious natural resources.

In 2021, ISLP’s volunteers generously donated 9,000 pro bono hours valued at over \$7 million.

HOW WE DO IT

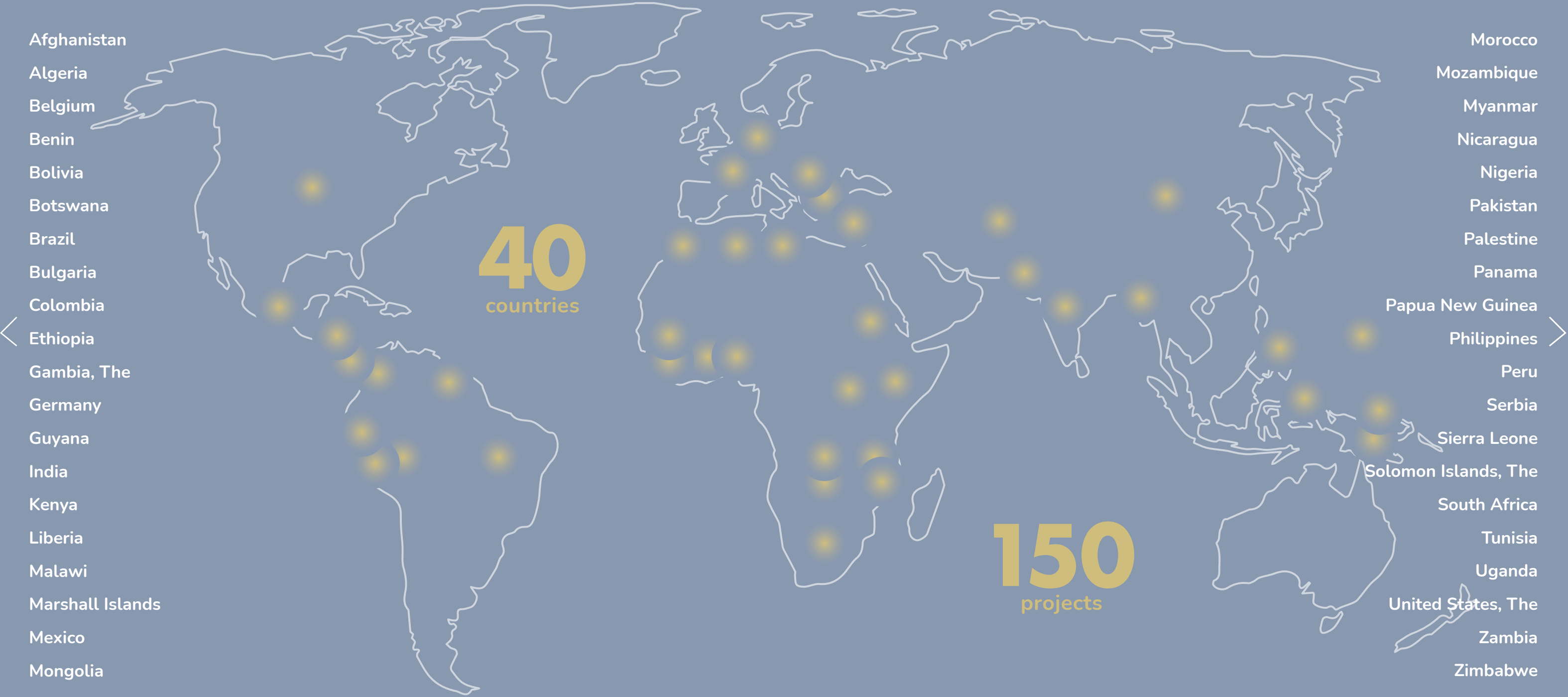
ISLP seeks to engage where our expertise can contribute to meaningful impact aligned with our mission, and where there is a genuine need for pro bono legal support. Our organization benefits from an expansive international network of volunteer lawyers, including top-tier global and local law firms, retired practitioners, and academics who are recognized experts in their respective fields. ISLP volunteers contribute their time and expertise to support and advise clients and partners on critical and often highly complex legal transactions, law and regulatory reform, and other matters that are consequential to economic development and the rule of law. At the outset of any engagement, ISLP works closely with partners and prospective clients to define a clear scope of work that is responsive to local needs. We then tap into our volunteer network to ensure that each client is matched with senior-level volunteers with the requisite skills and expertise. From project scoping to completion, the ISLP team provides support, and monitors and evaluates progress. We aim to cultivate trust-based, long-term partnerships – with our clients, volunteers, and collaborators – and indeed many of these partnerships span many years and multiple projects.

TYPES OF LEGAL SUPPORT WE PROVIDE

ISLP’s work is client-driven and based on the attorney-client model: lawyers provide expert legal advice and guidance, while clients direct their own development decisions and outcomes. **Importantly, ISLP conscientiously endeavors to complement and support local legal expertise, and our international volunteers often work hand-in-hand with local lawyers.** ISLP support extends to both common and civil law jurisdictions, including those where languages other than English are spoken. ISLP provides a range of legal support, including:

- \ direct representation in complex transactions (e.g., review and negotiation of concessions, loans, and other contracts, including the structuring of large-scale infrastructure and extractives projects)
- \ legal research and analysis (e.g., comparative legal analysis, surveys of international industry best practices)
- \ legislative review and drafting support
- \ regulatory reform and advice
- \ bespoke, practical training and capacity-building workshops, written resources, guides, and toolkits
- \ strategic litigation advice and direct interventions (e.g., *amicus curiae* briefs) on media freedom and freedom of expression matters

OUR GEOGRAPHIC REACH IN 2021



INTERSECTING FOCUS AREAS

ISLP’s work spans the following intersecting focus areas:

Accountability & Transparency

ISLP supports government and civil society organizations to promote good governance, transparency, and accountability in both public and private institutions with the aim of promoting inclusive development while minimizing the corrosive economic, political, social, and human impacts of corruption.

Civil Society Engagement

ISLP aims to support local civil society with legal tools, resources, and expert advice to enhance effective advocacy vis-a-vis government and private sector stakeholders, and to elevate community voices to help shape development processes, advocate for higher environmental and social standards, and promote accountability and transparency.

Investment and Trade

ISLP provides legal support to governments to incentivize, secure, and structure responsible foreign investment and trade. To that end, ISLP provides critical legal advice on large-scale infrastructure and other project finance deals, public-private partnerships, treaty accession and interpretation, and related legal and regulatory reforms in sectors including agriculture, infrastructure, and tourism.

Media Law and Freedom of Expression

ISLP supports investigative journalists and watchdog non-governmental organizations that investigate and report on practices related to economic development. Our media law working group provides litigation support and strategic advice to defend media freedom and increase accountability, and also provides technical legal advice relating to telecommunications, cyberlaws, and privacy rights.

“ ISLP is a perfect force multiplier. Over 90 cents of every dollar is devoted to services rendered to clients. I think it gives all of us as practicing attorneys the ability to have real impact immediately, at any stage in our career. ”

~ Christopher Cross
Partner, Latham & Watkins, ISLP Co-Chair 2017-2021

Natural Resource Management

ISLP advises both governments and civil society organizations on the legal mechanisms and international best practices that can help to ensure responsible and sustainable management of natural resources including minerals, oil, and gas. Government engagements include advising on and negotiating contracts, drafting and revising relevant laws, regulations, and policies, and providing practice-based training and resources.

Social Enterprises and Innovative Finance

ISLP provides direct counsel to social enterprises that are aiming to scale and access new capital. Legal advice ranges from governance matters to structuring and negotiating complex agreements with investors.

Tax

In addition to providing tax advice on discrete complex transactions, ISLP supports governments and civil society advocates in building effective and fair tax systems that generate the funds needed to provide essential public services and to fuel economic development. Engagements include technical advice to support governments in developing national tax policy and effectively engage in international tax treaty negotiations and global tax initiatives. ISLP also develops related legal resources and research for civil society and government stakeholders.

SUSTAINABLE DEVELOPMENT GOALS

ISLP'S WORK SUPPORTS THE SUSTAINABLE DEVELOPMENT GOALS

In 2015, all United Nations Member States adopted the 2030 Agenda for Sustainable Development. Hailed as a “shared blueprint for peace and prosperity for people and the planet,” the Agenda set forth the Sustainable Development Goals (SDGs). Recognizing the comprehensiveness of this set of goals, the universality of their recognition, and their centrality to equitable global development, ISLP illustrates in this Annual Report how our mission and work align with the SDG framework, and particular goals advanced through the sample projects that are described in this report.

ISLP's mission to advance the rule of law and inclusive, just, and accountable development directly aligns with SDG 16 to “promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels.” More specifically, the support that we provide to governments, civil society, and social enterprises helps to level the playing field – providing access to legal services to critical stakeholders that otherwise would not be able to afford such legal support. In addition, ISLP's work aims to contribute to positive systems change, whereby legal and regulatory frameworks governing development are made more transparent, equitable, and sustainable.

Given the interconnectedness of the SDGs, many of our projects advance more than one goal, which we note in the project descriptions to follow. We are proud to present our work in the context of the globally recognized SDGs and to continue to contribute to this international effort.

For more information on the SDGs, see: *Department of Economic and Social Affairs, United Nations*: <https://sdgs.un.org/goals/>



OUR WORK IN 2021

Below is a sample of our work in 2021,
which totaled 150 projects
in 40 countries on five continents.

Supporting Development and Good Governance through Government Engagement

Since 2006, ISLP has been providing critical legal support to governments in developing economies as they confront, negotiate, and navigate consequential and high stakes matters that impact local economic development. Drawing from international and comparative experience, our volunteers work alongside government partners on a range of matters including natural resource management, taxation, anti-corruption, transparency, accountability, and mitigation of harms to local communities and the environment. ISLP approaches these engagements with the objective of not only providing legal advice to meet short-term needs, but also in service to governments' longer-term interest of enhancing their own in-house legal capacity.

“As a lawyer myself, I gained a lot of knowledge and understanding in complex commercial transactions just working with the ISLP lawyers. The depth of support and dedication from ISLP to countries like ours is just astounding, and it's not just the support to the NIC but to the entire government of Liberia.”

~ Molewuleh Gray
Chairman, National Investment Commission (NIC) of Liberia, ISLP Client

In 2021, ISLP volunteers provided support on 29 projects for government clients, primarily in Africa and Latin America. Examples of our assistance include:

ISLP volunteers from *Hogan & Lovells* provided legal assistance to the **Panamanian government** in connection with the negotiation with Minera Panama S.A. of a new concession contract for the Cobre Panama copper mine, the largest foreign direct investment in the country's history. Panama's Supreme Court had invalidated the 1997 law that approved the original contract for the concession, due to errors in the legislative process that led to its approval. Through ISLP-supported negotiation, the Panamanian government achieved a more advantageous arrangement both for its people and for the environment, advancing the Government's aim to ensure that a greater portion of the mine's proceeds benefit the citizens of Panama, as well as the adoption of new measures to mitigate potential environmental harms connected with the mine's eventual decommissioning.



In **Sierra Leone**, ISLP engaged volunteers from *Latham & Watkins* and in partnership with the African Legal Support Facility (ALSF) supported the Office of the Presidential Infrastructure Initiative in connection with the preparation and review of documentation for the proposed development and construction of a seaport. ISLP's work contributed to a proposed investment framework that more squarely centers the aims of benefitting the people and advancing sustainable development in the country.



PROJECT HIGHLIGHTS



“ ISLP is unique in both scope and impact. Government and civil society clients benefit from ISLP’s legal support to guide them through key decisions that carry short- and long-term consequences for their constituencies. In addition, ISLP volunteers appreciate the opportunity to contribute their expertise to the economic development of low-income countries and to important human rights initiatives. ”

~ Boris Dolgonos
Partner, Gibson Dunn, ISLP Co-Chair 2017-2021

In **Ethiopia**, ISLP volunteers from the law firms of *Hunton Andrews Kurth* and *Gibson Dunn* provided legal capacity building support to the Public-Private Partnerships (PPP) Unit and the Ministry of Finance. In addition to providing regulatory drafting support on PPP matters, ISLP partnered with the *ROLE UK* and *Advocates for International Development (A4ID)* to host a series of practical workshops for government officials across agencies, including participants from the Finance Ministry, Health Ministry, and Ministry of Urban Development and Construction. Topics included the implementation, monitoring, and evaluation of PPP projects, as well as financial agreements and PPP project finance.

In **Zambia**, ISLP volunteers from *Dentons/Eric Silwamba Jalasi & Linyama Legal Practitioners* reviewed the Public-Private Partnership Act (PPP Act), with a view toward advising on prospective reforms in alignment with international best practices. The volunteer team undertook a SWOT analysis of the PPP Act, taking into account best practices in other key jurisdictions, and proposed recommendations to inform a cabinet memorandum.



PROJECT HIGHLIGHTS

“ ISLP brought their expertise to assist us and made our approach more responsive to the demands on the ground. We had such an advantage in terms of a team of colleagues who could manage to review, critique and inform on the gaps or the strengths of our arguments, each time we were dealing with a specific law. ”

~ Tabani Moyo, Acting Regional Director, Media Institute for Southern Africa (MISA) and Country Director, MISA Zimbabwe, ISLP Client

Local Empowerment through Civil Society Partnerships

For development to be truly inclusive, it must reflect the participation and voices of community stakeholders. ISLP’s civil society engagement centers on partnerships with numerous locally-led organizations that know the local landscape and that are effective, sophisticated advocates for their communities’ interests. We support these efforts by providing international and comparative law insights, research, and practical and strategic advice that can inform local advocacy for sound environmental and health standards (SDGs 3 and 15), Indigenous and community rights (SDG 11), government transparency and accountability (SDG 16), and poverty alleviation (SDG 1). This year we also leveraged virtual meeting platforms to build cross-regional connections among our partners that are confronting similar issues in different countries and continents. We fostered substantive exchanges on creative approaches, lessons learned, and strategies for sustainable systems change on a more global scale.

“ ISLP recognizes that good societies cannot grow in the absence of inclusive, sustainable, and accountable development. We are proud to be their partners in this mission. ”

~ David Djaha
Managing Partner, Ropes & Gray

In 2021, ISLP provided legal support on 54 projects for 28 civil society organizations located in Latin America, Africa, and Asia. Examples include the following:

ISLP responded to local partners’ growing interest in gaining more technical understanding of the prospects and challenges of green bonds as a potential financing mechanism to preserve the Amazon in **Brazil, Colombia, and Peru**. ISLP hosted a virtual convening with stakeholders from across the region to analyze relevant key characteristics of green bonds, the context of market trends in Latin America, the role of independent review/second-party opinions, and the challenges and potential pitfalls of green bonds. The discussion was shaped and informed by expert panelists including a partner from *Latham & Watkins*, the Brazilian NGO *Sitawi*, and a senior fellow from the *Columbia Center on Sustainable Investment*.



In **Zimbabwe**, ISLP volunteers from *Hunton Andrews Kurth* supported the Zimbabwe Environmental Law Association (ZELA) in identifying key legal concerns relating to the development of oil and gas projects. The input provided by our volunteers is being used by ZELA to advocate for a regulatory framework that is based on international best practices for safeguarding against environmental, social, and human rights violations in the structuring and negotiation of oil agreements in Zimbabwe. The adoption of such a regulatory framework would improve the governance of oil and gas projects in Zimbabwe.





PROJECT HIGHLIGHTS

As part of our work on the Andes-Amazon Initiative of the Gordon and Betty Moore Foundation, ISLP volunteers from *Mattos Filho* conducted research on the legal and regulatory framework for wind energy projects in **Brazil**, and the potential to develop wind energy in Indigenous territories. The research responds to interest from local and Indigenous groups in learning more about the legal aspects of such energy projects (contracts, financing, environmental and social impact), to inform their broader efforts to promote best international environmental practices, and assess potential risks and opportunities with respect to such developments on Indigenous lands.

7 AFFORDABLE AND CLEAN ENERGY

9 INDUSTRY, INNOVATION AND INFRASTRUCTURE

15 LIFE ON LAND

16 PEACE, JUSTICE AND STRONG INSTITUTIONS

In **Malawi**, ISLP volunteers from *Alston and Bird* assisted the Centre for Environment and Policy Advocacy (CEPA) in undertaking a comparative review of the customary land laws based on regional norms. Our volunteers provided input and guidance on enforcement issues relating to the criminalization of deforestation and forestry as a natural resource in Malawi. CEPA will use ISLP’s work to inform its advocacy, collaborations, and knowledge sharing with other organizations.

13 CLIMATE ACTION

15 LIFE ON LAND

16 PEACE, JUSTICE AND STRONG INSTITUTIONS

PROJECT HIGHLIGHTS



For the Southern Africa Resource Watch (SARW) in **Zimbabwe**, ISLP volunteers from *Hogan Lovells* developed and published a report on the platinum mining fiscal regime in Zimbabwe, comparing it to international best practices and norms with respect to taxation and royalties, among other elements. The publication addresses issues that are central to SARW's advocacy and serves as a resource for SARW constituents on the mining life cycle and related tax issues.



ISLP volunteers from *Allen and Overy* supported Transparency International **Kenya (T-KE)** with a review of Kenya's whistleblowing legislation and provided recommendations on its whistleblowing policy. Our volunteers' input is supporting TI-KE's advocacy for a suitable framework for encouraging whistleblowing and for protecting those who call out corruption in Kenya, thus contributing to the furtherance of transparency and accountability in Kenya.



“ The lawyer who had reached out to ISLP for assistance...described ISLP’s intervention as being of ‘such high quality’ that it would help him not just in Amro’s case, but also in others. Indeed, a year later, he used the same brief in a case involving bloggers and obtained a full acquittal. The judge in that case cited the brief. The positive impact that the brief had on the lawyer and his ability to defend activists is clearly apparent. ”

~ UNESCO Guide for Amicus Curiae Interventions in Freedom of Expression Cases (2021) (internal citations omitted)

Defending the Rule of Law and Freedom of Expression

Freedom of expression is a human right that underpins democratic principles and the rule of law and forms a vital foundation for accountable and inclusive economic development. A free press and members of the public should be able to speak openly to hold accountable government institutions and other decisionmakers for policies and actions that impact and determine a country’s economic development and public welfare. In promoting the rule of law, access to justice, and accountable and inclusive institutions, our media law work contributes to SDG 16.

ISLP’s Media Law Working Group found itself busier than ever in 2021, amidst an alarming continued trend of governments around the world using cybercrime laws and other pretexts to suppress public speech and media. Our response has focused on contributing to the immediate defense of wrongly accused and convicted individuals through amicus curiae interventions, and bolstering the capacity of local media lawyers and media defender groups through legal resources and workshops, including on strategic and international law arguments.

ISLP undertook 26 media law and freedom of expression matters in 2021, including the following:



PROJECT HIGHLIGHTS

UNESCO featured ISLP's work in **Palestine** as a case study in its Guide for Amicus Curiae Interventions in Freedom of Expression Cases. The Guide highlighted ISLP's work on behalf of a Palestinian human rights defender, noting: "The ISLP intervention came as part of a concerted civil society effort that campaigned for Issa Amro's freedom. Providing in-depth legal arguments drawn from international human rights law, the intervention gave the campaign legitimacy and argued that the proceedings were politically motivated." The Palestinian defense lawyer also was able to utilize the same ISLP brief in a subsequent case, where the judge cited the brief and acquitted the blogger defendants.

Tunisian blogger Wajdi Mahouechi criticized a local public prosecutor for failing to arrest and investigate an imam whom he accused of promoting violence. Authorities arrested Mahouechi, who was convicted in November 2020 of multiple crimes and sentenced to prison for two years. In April 2021 ISLP filed with the Tunisian Court of Cassation an amicus curiae brief arguing that the country had flouted international norms and subjected the government to ICCPR treaty violations by refusing to remove the conflicted prosecutor and by punishing Mahouechi's freedom to criticize public officials. Mahouechi was freed in January 2022, having had his sentence reduced to 16 months in prison.

Algerian freelance journalist Saïd Boudour faced trial and imprisonment for an early 2020 Facebook post criticizing military leaders, the army, and a pro-government news executive. Following his conviction that December, defense counsel presented the arguments contained in our amicus brief to the appellate court, which reduced the sentence to a two-month suspended sentence. Boudour was freed and shortly thereafter all charges were dismissed in his case.

UNESCO's Global Media Defense Fund awarded a grant for ISLP's work to support media lawyers and human rights defenders in five **Southern African** countries. ISLP support will include litigation support, review and analysis of relevant legislation, and legal training and resources for media lawyers, journalists, and human rights defenders.

On behalf of the Committee to Protect Journalists, ISLP volunteers prepared an analysis of the **Indian** constitution and its provisions that protect the right to freedom of expression. The report outlined practical recommendations to revise certain laws that are susceptible to exploitation for suppressing free speech.

“ Having the support of ISLP means that we can do so much more as an organization and it enables us to do more projects, to reach more people, to provide more reliable affordable renewable energy. We are grateful for the support that ISLP gives to our mission. ”

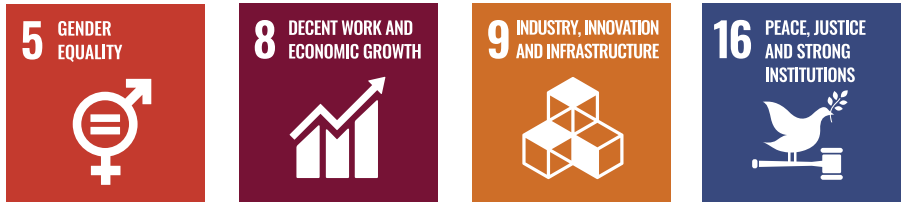
~ Kelsey Scribner
General Counsel, PowerGen Renewable Energy, ISLP Client

Advancing Inclusive and Sustainable Development through Social Enterprises and Innovative Finance

ISLP's portfolio of social enterprise work emerged from our focus on community-inclusive development. We aim to support local innovators and entrepreneurs as a means of achieving both social aims and more robust and vibrant economies. Our work supporting sustainable private sector initiatives contributes directly to SDG 9, which includes building resilient infrastructure, promoting inclusive and sustainable industrialization, and fostering innovation. Our projects in this focus area contribute to the advancement of additional SDGs as noted below in the project descriptions.

During 2021, ISLP provided legal support to 15 social enterprises and innovative finance initiatives in 33 individual pro bono matters in Latin America, Africa, and Asia. We are grateful to ISLP board member Tom Brunner for his key advisory role in this practice area. Thanks to Tom and our many volunteers and partners, ISLP's 2021 social enterprise matters included the following:

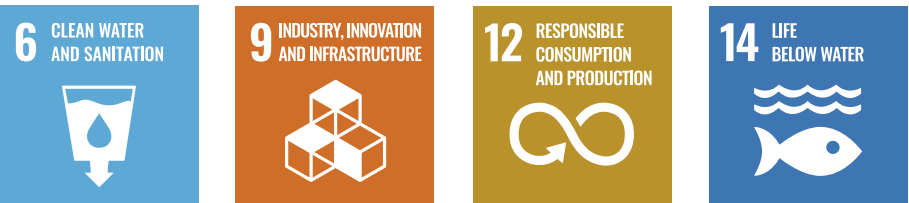
In partnership with volunteers from *Clifford Chance* and *Wilkie Farr & Gallagher*, ISLP supported Fashion Makes Change in negotiating arrangements with major fashion retailers to enable consumers a mechanism to donate directly to programs that support **women’s rights and economic empowerment** as well as **climate action** throughout the industry’s **global supply chain**.



ISLP provided legal support to *PowerGen* to facilitate the accessibility of **solar microgrids** among **rural communities** in several West African countries. ISLP volunteer lawyers, including from *Ropes & Gray*, *Winston & Strawn*, and *Clifford Chance*, provided pro bono support on contract negotiation and a range of other legal matters.



ISLP mobilized legal counsel from *Ropes & Gray* to support *Water Unite* in its effort to obtain non-profit legal status in the United States and other countries, enabling the organization to advance the mission of addressing the twin **global crises of lack of access to clean drinking water and devastating plastic pollution**.



“Working with ISLP was amazing. Not only was the work stimulating and meaningful, it was also very enjoyable. I’ve come away from that experience with great friendships.”

~ *Nina Mapara*
Vice President, Canada Region Counsel at Mastercard,
ISLP Volunteer

We entered into a new collaboration with the **International Finance Corporation’s SME Ventures Program**. The Program promotes sustainable private sector investment in small and medium enterprises (“SMEs”) in frontier markets. Under this collaboration, ISLP provides direct legal counsel to fund managers and their SME portfolio companies that are supported by the Program which meet established criteria and are expected to contribute to local economies in high-risk frontier markets. Access to high quality pro bono legal support is expected to help facilitate better-structured investments and create stronger governance policies that should improve financial and impact outcomes. ISLP will be providing a range of legal support to these fund managers’ portfolio companies on discrete transactional matters and corporate governance which will position their portfolio companies to better perform and attract further investment. Our volunteers from *Morgan Lewis & Bockius* will also prepare a General Partners’ Governance Handbook to serve as a practical legal reference guide for fund managers in frontier markets.



THANK YOU

ISLP gratefully acknowledges the **foundations and organizations** whose financial support and partnership make our work possible

- Advocates for International Development (A4ID)
- African Legal Support Facility
- Akin Gump
- Alston & Bird
- Blakes
- Chaffetz Lindsey
- Clifford Chance
- CONNEX Initiative
- Covington
- Debevoise
- Dentons
- Gibson Dunn
- Gordon and Betty Moore Foundation
- Hahn Loeser
- Hogan Lovells
- Hunton Andrews Kurth
- International Development Law Organization (IDLO)
- Kirkland & Ellis
- Latham & Watkins
- National Endowment for Democracy
- Open Society Foundations
- Rockefeller Foundation
- Ropes & Gray
- Rule of Law Expertise UK (ROLE UK)
- United Nations Development Programme (UNDP)
- United Nations Educational, Scientific, and Cultural Organization (UNESCO)
- United States Agency for International Development (USAID)
- White & Case
- William and Flora Hewlett Foundation
- Winston & Strawn
- The World Bank

Thank you to all of our **volunteers** and **volunteer law firms** for their time, expertise, and exceptional work in furtherance of ISLP’s mission

- Akin Gump Strauss Hauer & Feld
- Allen & Overy
- Alston & Bird
- Anjarwalla & Khanna
- Arnold & Porter
- Baker McKenzie
- Beccar Varela
- Blakes
- Brigard Urrutia
- California Appellate Law Group
- Chaffetz Lindsay
- Clifford Chance
- Covington & Burling
- Davis Polk & Wardwell
- Debevoise & Plimpton
- Dentons
- DLA Piper
- Eric Silwamba Jalasi & Linyama
- Fred David NY Law
- Fried Frank
- Gibson Dunn
- Hahn Loeser
- Hogan Lovells
- Holland & Knight
- Hunton Andrews Kurth
- Keystone Law
- Kirkland & Ellis
- Lambert & Partners
- Latham & Watkins
- Mattos Filhos
- Mayer Brown
- McCarthy Tetrault
- Morgan Lewis
- Naphambo & Company
- NautaDutilh
- PSJ Law
- Ropes & Gray
- Sills Cummis & Gross
- Von Wobeser & Sierra
- White & Case
- Wilkinson Barker Knauer
- Willkie Farr & Gallagher
- Winston & Strawn

ISLP recognizes with appreciation our **civil society, NGO, and academic partners** around the world for their collaboration and pathbreaking work on development issues of shared interest

- American Bar Association Center for Human Rights
- Centre for Environmental Policy & Advocacy
- Climate Policy Initiative / Pontifical Catholic University of Rio de Janeiro (CPI / PUC-Rio)
- Columbia Center on Sustainable Investment
- Columbia Law School
- DAI - TRACE Secretariat
- Derecho, Ambiente y Recursos Naturales
- Dixi Group
- GIZ-EnDev Malawi
- Forbes Media
- Fundación para la Conservación y el Desarrollo Sostenible
- Global Witness
- GrowthAfrica
- Habakkuk Trust
- Indian Law Resource Center
- Iniciativa para las Inversiones Sustentables China-América Latina (CLASII)
- International Research and Exchanges Board
- Law Society of Zimbabwe
- LexMundi Pro Bono Foundation
- Media Law Resource Center
- Malawi Law Society
- Media Institute of Southern Africa
- Media Law Resource Center
- Northwestern University
- Southern Africa Resource Watch
- Transparency International
- Yale Law School
- Zimbabwe Coalition for Debt and Development
- Zimbabwe Environmental Law Association

ISLP TEAM

2022

Sara A. Lulo
Executive Director

Michelle Bellinger
Administrative Assistant

Katerina Drisi
Director of Government Engagement

Melissa Eustace
Manager, Communications
and Operations

Felipe Franco
Legal Consultant
Civil Society Engagement

Glory Kinyua
Program Associate,
Government Engagement

Rebecca Landy
Program Officer
Civil Society Engagement

Florescia Librizzi
Director of Civil Society Engagement

Nina Macapinlac
Communications and Operations
Assistant

Bridget Mafusire
Regional Legal Advisor for Africa

Eniye Ogbemor
Senior Legal Program Officer

Pedro Villegas
Regional Legal Advisor for Latin
America & Kapp-Essaye Fellow

Richard Winfield
Chair, Media Law Working Group
(Volunteer)

2021

Sara A. Lulo
Executive Director

Michelle Bellinger
Administrative Assistant

Alejandra Cicero
Program Officer

Katerina Drisi
Director of Government Engagement

Melissa Eustace
Manager, Communications
and Operations

Talya Lockman-Fine
Bernstein International
Human Rights Fellow

Bridget Mafusire
Regional Legal Advisor for Africa

Eniye Ogbemor
Senior Legal Program Officer

Alessandra Phillips
Director, Community Inclusive
Development

Tali Shalaby
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and Operations

Pedro Villegas
Regional Legal Advisor for Latin
America & Kapp-Essaye Fellow

Richard Winfield
Chair, Media Law Working Group
(Volunteer)

Michael Xu
Legal Fellow

GOVERNANCE

ISLP BOARD OF DIRECTORS (through October 2021)

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Patricia Alsup

Mari Carmen Aponte

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Mansi Shah

Steven H. Schulman

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Bruce Gilchrist, General Counsel & Secretary (Volunteer)

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Zbigniew Lasocik

Joel P. Mellis

Joseph N. Onek

Lois Schiffer

Richard N. Winfield

Over 90 cents of every dollar goes directly to support our program work.

FINANCIALS

ISLP 2021 audited financials through December 31, 2021.
(all figures in US dollars)

CONSOLIDATED STATEMENT OF ACTIVITIES

INCOME

Individuals and Board Members	374,680
Law Firms	257,980
Foundation & Government Grants	1,309,027
Fees for Services	54,051
Other Revenue	29,897
TOTAL INCOME	2,025,635

DONATED GOODS AND SERVICES

Legal Services and Related Costs	7,083,529
TOTAL DONATED SERVICES INCOME	7,083,529

EXPENSES

Program Services	7,847,463
Administrative and General	274,703
Fundraising	249,496
TOTAL EXPENSES	8,371,662

STATEMENT OF FINANCIAL POSITION

ASSETS

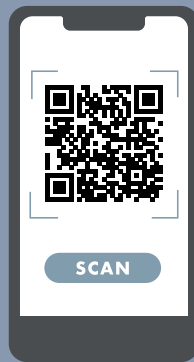
Cash, Investments & Equivalents	1,637,501
Accounts Receivable	43,449
Other Assets	75,291
TOTAL ASSETS	1,756,241

LIABILITIES

Accounts Payable & Accrued	51,130
TOTAL LIABILITIES	51,130

NET ASSETS

Unrestricted	1,157,943
Restricted	547,168
TOTAL NET ASSETS	1,705,111
TOTAL LIABILITIES AND NET ASSETS	1,756,241



YOUR SUPPORT MEANS THE WORLD TO US.

You can rest assured of the impact and effective use of your contribution, as over 90% of all donations go directly to support program costs.

ISLP is an independent, registered 501(c)(3) charity



ISLP is recognized as a platinum-level GuideStar Candid participant demonstrating its commitment to transparency.

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