



ANNUAL REPORT 2020

ISLP International Senior
Lawyers Project

EXECUTIVE DIRECTOR'S NOTE

The International Senior Lawyers Project is proud to present this report of our 2020 activities.

It is difficult to capture in a few words the experience of the past year. The COVID-19 pandemic caused immeasurable loss, suffering, and uncertainty around the world that did not end with the close of the calendar year. Importantly, it cannot be ignored that the loss of human life, enduring health crises, and pervasive economic fallout laid bare the consequences of stark inequities that have long been hidden in plain sight – and the interconnectivity among global public health, economic development, and climate change urgencies. For ISLP, the year served as an immediate call to action and an affirmation of the enduring relevance of our mission to advance economic development that is more just, inclusive, and accountable.

This annual report provides a snapshot of the many ways in which ISLP and our extraordinary volunteers adapted and responded to unforeseen challenges throughout the year – both by ensuring uninterrupted legal support to our clients and by introducing new programming, tools, and resources to meet the moment. Underscoring the demand for ISLP's services, we are pleased to report that, despite travel restrictions and funding constraints posed by the pandemic, our activity exceeded our 2019 levels, with ISLP volunteers in 2020 contributing a remarkable **11,000 pro bono hours valued at more than \$7.4 million**. Volunteers on ISLP-UK projects contributed a further 825 pro bono hours. Together we worked on **nearly 150 projects in 56 countries**, including in Latin America, the Middle East and North Africa, Sub-Saharan Africa, Oceania, and Asia.

We thank each and every one of our supporters and volunteers for your valuable expertise, time, and contributions to this work. Thanks to you, we are able to describe ISLP's work during 2020 with four key words: Adaptive. Responsive. Proactive. Collaborative.

ADAPTIVE

Throughout our 20-year history, a hallmark of ISLP's model has been the ability to mobilize senior-level volunteer lawyers to provide on-the-ground legal support to clients around the world. When international travel came to a halt in March 2020, the ISLP team had already been monitoring the evolving landscape and developing contingency plans for maintaining client support without interruption. While some projects were necessarily paused, where possible we shifted transactional and negotiation support to mobile support, and we transformed a number of workshops and convenings to virtual formats with adapted curricula and supporting materials. Thanks to our committed volunteers and resourceful staff, ISLP ensured continuity in dedicated client support. *Although nothing replaces the value of in-person interaction and exchange, our clients and partners have remarked time and again that ISLP's resourcefulness and forward-thinking approach during the past year was effective, beneficial, and impactful.*

RESPONSIVE

Under the cover of the COVID-19 lockdown, many governments around the world have engaged in harsh crackdowns on investigative journalism and freedom of expression, resulting in the unlawful harassment, assault, arrest, and detention of critics of the government

demanding transparency and accountability. ISLP's Media Law Working Group Chair, Richard Winfield, has referred to these widespread crackdowns as a *"pandemic within a pandemic"* that threatens not only accountable and inclusive development, but also democracy and the rule of law itself. Quickly springing into action, our Media Law Working Group launched new, directly responsive initiatives in a number of jurisdictions experiencing acutely repressive tactics. Our support has included: preparing and filing amicus briefs in cases before national and international courts; collaborating with local media lawyers and defenders to develop litigation strategies and freedom of expression arguments drawing from international and comparative law; conducting trial observation of high-stakes judicial proceedings against journalists and dissidents; delivering bespoke practice-based workshops for media lawyers and free speech defenders; and providing legislative reform support relating to freedom of information and telecommunications laws.

PROACTIVE

ISLP also moved swiftly to anticipate emergent legal needs and identify concrete ways in which ISLP's volunteer network could make substantive contributions to local efforts underway in the Global South. To that end, we reached out to partners – both new and old – to offer ISLP's support in navigating thorny legal issues arising from or exacerbated by economic shutdowns and supply chain disruptions. In response to on-the-ground needs, we developed a robust portfolio of virtual workshops for governments, civil society organizations, and social enterprises on salient topics such as insolvency and restructuring, loan renegotiations, contract performance, access to capital, and public-private partnerships. We often paired international and local counsel to provide the benefit of comparative perspectives and application of legal principles.

COLLABORATIVE

Trusted collaborations are at the core of every aspect of ISLP's work. One of the most important new partnerships we developed at the end of 2020 is in support of the global COVID-19 vaccine rollout. In cooperation with our partner law firms, ISLP is offering pro bono legal support to low-income governments seeking to acquire vaccines through the COVAX Facility led by GAVI The Vaccine Alliance, the Coalition for Epidemic Preparedness (CEPI), the World Health Organization, and UNICEF. Through this work, we are also pleased to collaborate with our longtime partner the African Legal Support Facility (ALSF) and the O'Neill Institute for National and Global Health Law at Georgetown University.

LOOKING AHEAD

We approach 2021 with a grounded sense of purpose and optimism. As we incorporate the lessons of 2020, we will continue to innovate and find new ways to optimize our model towards the betterment of our planet and our communities. And while we remain cognizant of the challenges in advancing development that is sustainable and genuinely just, inclusive, and accountable, our resolve is unwavering and our commitment undeterred.

We look forward to continuing this work together with our dedicated partners, supporters, and volunteers. On behalf of ISLP, a mighty **thank you** for your support, collaboration, and vote of confidence.

With appreciation,
Sara A. Lulo
Executive Director



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Project Highlights

THE INTERNATIONAL SENIOR LAWYERS PROJECT (ISLP)

is a registered 501(c)(3) non-profit and non-governmental organization founded in 2000. We mobilize pro bono legal assistance to support just, accountable, and inclusive development and the rule of law. We work primarily in the Global South, with active projects across Africa, Latin America, and Asia.

WHAT WE DO

ISLP mobilizes top-tier pro bono legal services to three primary groups of clients — governments, civil society actors, and social enterprises — cognizant that each represents an important component of inclusive development. ISLP's legal support focuses on the following intersecting thematic areas: accountability and transparency / anti-bribery and anti-corruption; community-inclusive development; investment and trade; media law (including freedom of expression and telecommunications); natural resource management; social enterprises and innovative finance; and taxation.

In 2020,
ISLP's volunteers
generously donated
11,000 pro bono
hours valued at over
\$7.4 million.

HOW WE WORK

ISLP seeks to engage where there is an evident need for pro bono legal assistance and the opportunity to make a genuine contribution to inclusive, accountable, and sustainable development. Engagements are driven by client needs and based on the attorney-client model: volunteer legal experts provide advice and guidance, while clients retain the ability to direct development decisions and outcomes.

The breadth of our work is made possible by our expansive network of senior-level and retired volunteer lawyers from prominent law firms and practices. We also partner with subject matter experts from academic institutions, non-governmental organizations, and local community organizations. For each engagement, ISLP draws upon our global network to identify and secure volunteers with relevant experience. Our volunteers are recognized experts in their respective fields and bring decades of experience in handling complex and sensitive international transactions and disputes across a range of sectors and industries, including renewable energy, infrastructure, healthcare, intellectual property, supply chain management, banking and finance, and telecommunications. ISLP is funded through grants and charitable contributions from foundations, law firms, individuals, international development agencies, and other partner organizations.

ISLP LEGAL SUPPORT INCLUDES:

- \ Negotiating and drafting complex contractual arrangements for development projects
- \ Structuring public-private partnerships
- \ Advising on regulatory reform
- \ Legislative review and drafting
- \ Advising on international best practices relating to sustainable development
- \ Advising on trade and taxation matters
- \ Advising social enterprises on corporate, governance, and transactional matters
- \ Conducting legal research on comparative and international law relating to a range of economic development matters and sector-specific issues (e.g., renewable energy, sustainable infrastructure, land use management, and freedom of information)
- \ Litigation support to defend investigative journalists and others facing unlawful suppression of freedom of expression
- \ Developing tailored, practical legal workshops for lawyers, government officials, civil society advocates, social entrepreneurs, and other stakeholders

FOCUS AREAS

Natural Resource Management

ISLP provides legal support to complement and enhance government and civil society efforts to manage natural resources in a manner that benefits a country's people while mitigating environmental and social harms. ISLP activities in this regard include advising on and negotiating agreements for large-scale, resource-related projects, as well as assisting with the drafting or updating of relevant laws, regulations, and policies to take into account international best practices and comparative experience.

Investment and Trade

Recognizing that the mobilization of private capital, the support of local business development and entrepreneurship, and the strengthening of key industries can critically contribute to economic development, ISLP seeks to support local efforts to incentivize, structure, and mobilize sustainable investment and trade. ISLP provides legal counsel to governments in their efforts to structure and enforce sound and transparent legal and regulatory frameworks that can incentivize investment and trade, including public-private partnerships. To that end, in addition to transactional, legislative, and policy expertise, ISLP's volunteer network offers a breadth of sector-specific expertise, including in the agriculture, health, infrastructure, and tourism sectors.

Tax

ISLP's tax work focuses on enabling clients in the Global South to leverage taxation to advance sustainable development. ISLP works primarily with government clients — including ministries of finance and internal revenue departments — and also partners with international multilateral and regional associations, as well as international, regional, and national non-governmental organizations. Support ranges from guidance on transaction-specific taxation issues to broader regulatory and legislative review.

Social Enterprises and Innovative Finance

ISLP provides legal support to scaling social enterprises and investment initiatives that are focused on development issues such as climate solutions, public health, and poverty reduction in the Global South. We support social enterprises and nascent investment initiatives on a range of matters including general corporate and governance issues as well as transactional matters, including the design and structuring of investment vehicles. We also partner with local legal bar associations for knowledge sharing and capacity building, as part of ISLP's goal of fostering vibrant local ecosystems that enable social innovation and entrepreneurship to thrive.

Community-Inclusive Development

ISLP aims to support effective civil society participation in development decisions and to enhance local advocacy strategies to promote sound environmental and social standards in large-scale development projects. ISLP also aims to facilitate knowledge exchange between civil society and other stakeholders (public and private) so that the latter gain a better understanding of community needs and social and environmental impacts, and are incentivized to address them. Our civil society engagement work draws upon our volunteers' wide range of sector expertise, including in energy, infrastructure, extractives, environment, biodiversity, land use management, agriculture, forestry, and transportation.

Accountability and Transparency / Anti-Bribery and Anti-Corruption

ISLP works with civil society organizations and government clients to promote transparency and accountability in public and private institutions with the aim of preventing and mitigating the corrosive economic, political, social, and human impacts of corruption. ISLP's 20-year track record, recognized expertise, and strategic partnerships with reputable organizations — both international and local — allow us a unique platform and convening power to bring together diverse stakeholders across different sectors. ISLP support includes legislative review and drafting, trainings and workshops, and international and comparative law research and analysis.

Media Law and Freedom of Expression

ISLP is guided by the principle that freedom of expression is essential to the tenets of accountability and transparency which underpin inclusive development and the rule of law. Founded and led by emeritus board member Richard (Dick) Winfield, ISLP's Media Law Working Group supports journalists and watchdog non-governmental organizations that investigate, report on, and litigate matters that impinge on the right to freedom of expression and mechanisms for government accountability. ISLP's Media Law Working Group also provides technical legal advice relating to telecommunications, freedom of information, and privacy laws.

WHERE WE WORKED

2020

- Afghanistan
- Algeria
- Australia
- Belgium
- Benin
- Brazil
- Bulgaria
- Burundi
- Colombia
- Ecuador
- Equatorial Guinea
- Ethiopia
- France
- Ghana
- Guyana
- Haiti
- Italy
- Jamaica
- Kazakhstan
- Kenya
- Kuwait
- Lesotho
- Liberia
- Madagascar
- Malawi
- Moldova
- Mongolia
- Morocco
- Mozambique

- Myanmar
- Nepal
- Netherlands
- Nicaragua
- Nigeria
- Pakistan
- Palestine
- Panama
- Papua New Guinea
- Peru
- Philippines
- Portugal
- Russia
- Rwanda
- Sierra Leone
- Singapore
- South Africa
- Sri Lanka
- Switzerland
- Thailand
- The Gambia
- Tunisia
- Uganda
- UK
- Ukraine
- United Kingdom
- USA
- Zambia
- Zimbabwe

56
countries

147
projects

PROJECT HIGHLIGHTS

Below is a snapshot of ISLP's 2020 projects around the globe to advance inclusive, accountable, and sustainable development across a range of activities.

Adaptive support to confront new, pandemic-related challenges

RESPONDING TO MEDIA CRACKDOWNS DURING THE PANDEMIC

In response to widespread suppression of media and broader speech rights during the pandemic, ISLP's Media Law Working Group partnered with established local actors in a number of countries to vigorously defend media freedom and, more specifically, to push back against efforts to suppress calls for government transparency in development matters. ISLP developed several new initiatives to address new threats and emergent issues in this area, drawing upon the Media Law Working Group's deep bench of experts to provide direct litigation support, legislative review, and bespoke virtual training modules for local media lawyers and investigative journalists. In addition, under the rubric "Defending Freedom of Expression: Practical Tools for Media Lawyers," ISLP partnered with Media Institute of Southern Africa (MISA) to present a virtual training series for media defense and human rights lawyers to share strategies, substantive legal arguments based on international and comparative law, and other techniques to address contemporaneous legal issues. Speakers and discussants in the series hailed from Zimbabwe, Uganda, and the United States. In addition, ISLP has planned a suite of 2021 activities with MISA's Zimbabwe and Mozambique chapters as well as Uganda's Freedom of Expression Hub.





PROJECT HIGHLIGHTS

SUPPORTING SOCIAL ENTREPRENEURSHIP AMIDST COVID-19 CHALLENGES

Seeking to assist social enterprises grappling with the economic uncertainties and disruption of the pandemic, ISLP developed a number of capacity-building modules designed around questions and challenges identified by local entrepreneurs. ISLP held a webinar for 36 social entrepreneurs from 27 enterprises in 10 countries to answer questions on contract performance and loan renegotiation issues directly related to the COVID-19 pandemic. Additionally, in response to social enterprises' request, ISLP also prepared a set of short videos explaining fundamental legal concepts and considerations relating to employment, intellectual property, business registration, and contracts.

FACILITATING KNOWLEDGE EXCHANGE WITH LOCAL LEGAL EXPERTS

Around the world, private actors — large and small — faced the difficult commercial realities of financial insolvency, corporate restructuring, and bankruptcy. Local legal communities likewise saw a growing demand for related legal counsel. Recognizing this need, ISLP collaborated with our longtime partner, Law Society of Zimbabwe, to develop a multi-part webinar series attended by over 50 Zimbabwean law practitioners. Complementing ISLP's longstanding Commercial Law Training Program, we brought together international senior counsel and Zimbabwean lawyers for a practice-based set of presentations and discussions. The discussions were particularly timely opportunities to discuss comparative approaches, anticipated legal reforms, and practical application of concepts on contract performance and loan renegotiation issues directly related to the COVID-19 pandemic.

Continuing support to government development initiatives

OPTIMIZING INFRASTRUCTURE FOR SUSTAINABLE MINING IN LIBERIA

Building on our partnership with CONNEX and our longstanding engagement with the Government of Liberia dating back to 2006, ISLP has been providing extensive legal support to the government on a large-scale mining development and the use of related infrastructure. The legal advice provided by ISLP volunteers has been multi-faceted and includes the negotiation and structuring of complex arrangements with investors and other stakeholders.

SUPPORTING RENEWABLE ENERGY IN AFGHANISTAN

ISLP continued its collaboration with CONNEX to provide legal support to the Government of Afghanistan in its preparations for the international tender of the Baghdara hydropower plant. ISLP secured the support of environmental experts and a social development expert whose technical expertise complemented ISLP's pro bono legal support. These experts prepared Terms of Reference for an Environmental and Social Impact Assessment and also began work on a Resettlement Action Plan to determine the impact on local communities. The tender of this project is a component of broader efforts to increase access to reliable, renewable, and cost-effective energy for the people of Afghanistan.

FACILITATING INVESTMENT AND PPPs THROUGH STRONGER LEGAL FRAMEWORKS AND IN-HOUSE CAPACITY

ISLP provided technical legal support to the Government of Ethiopia's efforts to develop and update important legislation and enhance in-house legal capacity across multiple ministries. For example, for the Federal Attorney's Office, ISLP volunteers conducted an extensive provision-by-provision review of the country's draft Arbitration and Conciliation Proclamation. The review included a detailed analysis comparing each draft provision with the relevant UNCITRAL model laws and arbitration rules, as well as national arbitration law. The new national arbitration law was published on April 2, 2021. Building upon this legislative review, the government requested that ISLP develop a series of tailored workshops on topics relating to international commercial arbitration.

ISLP likewise responded to the Ministry of Finance's request for a series of workshops to build cross-agency legal capacity for development initiatives. The first workshops were held in September and October 2020, with more than 30 participants from government bodies including, among others, the Ministry of Finance, Ministry of Health, and Ministry of Urban Development and Construction. Topics included the implementation, monitoring, and evaluation of public-private partnership projects.

PRACTICAL LEGAL WORKSHOPS FOR GOVERNMENT OFFICIALS IN THE GAMBIA

Since the start of its ongoing democratic transition, the Gambia has seen a large inflow of foreign investment. To support the country as it navigates new opportunities, ISLP teamed with the International Development Law Organization (IDLO) to deliver a week-long workshop on contract negotiations for Ministry of Justice officials. With travel suspended due to the pandemic, ISLP volunteers structured a series of webinars that were nevertheless both practical and interactive, including three simulation exercises designed to engage participants to apply theoretical guidance to real-world situations. The training was designed to better equip government officials to anticipate and address legal issues in managing foreign direct investment in a manner that would contribute to sustainable development.

Engaging civil society stakeholders

DEFENDING LAND RIGHTS OF CUSTOMARY LAND OWNERS IN PAPUA NEW GUINEA

ISLP collaborated with local actors in Papua New Guinea to support affected customary landowners in their efforts to achieve accountability for the loss of land, environmental damage, and other harms from certain large-scale agricultural investments. In this effort, ISLP worked with the Forest Management & Produce Certification Service (FORCERT), the local chapter of Transparency International (TIPNG), customary landowners, and local lawyers. ISLP activities aimed to enhance capacity among civil society organizations and local lawyers in representing the needs and interests of affected local communities, as well as their efforts to fight corruption and advance inclusive and sustainable development. ISLP's support included legal and logistical coordination with local partners to ensure that customary landowners' interests were adequately represented and defended in legal proceedings, in accordance with due process and the rule of law. ISLP volunteers also analyzed relevant legislation from the perspectives of accountability, social participation, respect for customary land ownership, and adequate social and environmental safeguards.

PROJECT HIGHLIGHTS

ENHANCING TRANSPARENCY IN ZIMBABWE'S EXTRACTIVES SECTOR

At the request of the Zimbabwe Environmental Law Association, ISLP provided an updated review of Zimbabwe's draft Mines and Minerals Bill, providing analysis and insights based on comparative experience and international best practices aimed at enhancing transparency in the extractives industry. Although the Zimbabwean government previously rejected adoption of the Extractives Industry Transparency Initiative (EITI), later pronouncements regarding the need for good governance and transparency in the sector have signaled a potential shift on this important issue.

This work is part of a broader ISLP effort to support civil society organizations in the region on a number of projects promoting transparency and accountability in the extractives sector.

SUPPORTING CONSERVATION OF THE AMAZON

Local civil society groups have long been leading efforts to protect the Amazon basin. ISLP is proud to provide legal support to enhance such efforts through knowledge sharing, legal research and analysis, comparative insights from other countries, and specially tailored capacity-building initiatives. To enhance civil society engagement with other stakeholders (private and public) of large-scale development projects, our partners asked ISLP to develop resources regarding the relevant investment frameworks, levers for constructive engagement, and available remedies. To that end, with support from the Gordon & Betty Moore Foundation, in 2020 ISLP delivered a series of five bespoke capacity-building webinars and complementary smaller-group online convenings for leading civil society organizations in Brazil, Colombia, and Peru that are at the forefront of Amazon preservation efforts. For example, ISLP volunteer experts provided contractual context and framework of the lifecycle of transportation and hydroelectric projects, as well as interests and risk allocation from a contractual perspective. ISLP also provided comparative legal analyses of how various countries assess cumulative and indirect environmental and social impacts of infrastructure projects. ISLP's aim in this work is to foster and support early civil society engagement in the design of infrastructure projects.



Defending a free press and the rule of law

HELPING TO SECURE THE RELEASE OF AN UNJUSTLY IMPRISONED MOROCCAN JOURNALIST

Hamid El Mahdaoui, a journalist and critic of the Moroccan government, was arrested after covering the extensive government protests in Morocco's northern Rif region in 2016-2017. He was sentenced to three years in prison for "inciting participation in banned protest" and "threatening national security." A team led by Dick Winfield, chair of ISLP's Media Law Working Group (MLWG), attended El Mahdaoui's appellate proceedings in Casablanca in the Spring of 2019, where they observed that El Mahdaoui and the other defendants had been tortured by prison authorities, in direct contravention to Morocco's participation in two international human rights treaties. Their appeals denied, El Mahdaoui and the other defendants were sent back to prison. The MLWG's Final Report of Trial Observers on the Hirak-El Rif Appeal, in which the observers detail the proceedings of what can only be described as a show trial, can be read on our website. Winfield continued to press the Moroccan government on this matter, bringing attention to it through a keynote address at a European Parliament meeting and through an amicus curiae brief which Winfield and a team from Clifford Chance presented to the Court of Cassation in Rabat. El Mahdaoui was released from prison on July 20, 2020.

PROJECT HIGHLIGHTS

ADVOCATING FOR FREEDOM OF EXPRESSION BEFORE THE EUROPEAN COURT OF HUMAN RIGHTS

In summer 2020, ISLP's Media Law Working Group learned that the European Court of Human Rights was considering a controversial case, *Van Ballaer v. Belgium*, wherein a Belgian judge had punished the author of published criticism of court policy, notwithstanding that the judge was neither named nor identified in the criticism. The Court's decision in this case will have far-reaching implications for the right to freedom of expression and how courts around the world might approach the question. Because the issue so closely resembled that in the famous *New York Times Co. v. Sullivan* case decided by the U.S. Supreme Court, ISLP's Media Law Working Group asked the European Court for permission to file an intervention in the form of an amicus curiae brief. With the Court's permission, we wrote and filed our brief in December 2020. We urged the Court to adopt the reasoning of the American Court and hold that the universal right to freedom of expression, the right to hold government accountable, requires that critics of government must be protected from punishment by public officials who are not named nor identified in the criticism. To permit the Belgian case to stand would chill political debates and obstruct citizen participation in self-government. The cost of allowing such punishment by unnamed public officials is simply too high a price for a democratic society to pay. The Belgian case remains pending in Strasbourg.



Promoting social innovation through entrepreneurship and innovative finance

MITIGATING THE HEALTH IMPACTS OF THE CLIMATE CRISIS IN MALAWI

With generous support from Dignitas International USA, ISLP piloted a program in Malawi to support scaling social enterprises that are taking innovative approaches to address the health impacts of climate change, to expand access to cleaner energies, and to expand local legal capacity to support such ventures. To identify promising social enterprises that needed pro bono legal support, ISLP partnered with established local and regional accelerators such as GrowthAfrica, international organizations, and aid agencies that have ongoing programs to support social enterprises. During this first year of the program, ISLP provided direct legal support in corporate governance, transaction, and dispute resolution matters to local ventures that, for example, develop clean energy and provide access to clean cook-stoves. We also partnered with the Malawi Law Society to develop a capacity-building program to enhance local legal support for social enterprises.

EXPANDING ACCESS TO SOLAR ENERGY ACROSS AFRICA

ISLP provides a range of legal support to PowerGen, a leading developer and operator of solar mini-grids across Africa that facilitates access to clean energy for rural communities. ISLP support has included advice on intellectual property and corporate governance issues, as well as legal research and analysis on innovative financing structures. In addition, ISLP has provided legal representation in the negotiation of financing and project documents for a number of projects in West Africa that, when completed, will provide access to clean energy for more than 150,000 people.



THANK YOU

ISLP gratefully acknowledges the foundations and organizations whose financial support and partnership make our work possible

African Legal Support Facility
Akin Gump Strauss Hauer & Feld
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Kirkland & Ellis
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National Endowment for Democracy
Open Society Foundations
Rockefeller Foundation
Ropes & Gray
Rule of Law Expertise UK (ROLE UK)
United States Agency for International Development (USAID)
White & Case
William and Flora Hewlett Foundation

Thank you to all of our volunteers for their time, expertise, and exceptional work in furtherance of ISLP's mission, including the following law firms

Akin Gump Strauss Hauer & Feld
Allen & Overy
Alston & Bird
Anjarwalla & Khanna
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ISLP recognizes with appreciation our civil society, NGO, and academic partners around the world for their collaboration and pathbreaking work on development issues of shared interest

American Bar Association Center for Human Rights
Climate Policy Initiative / Pontifical Catholic University of Rio de Janeiro (CPI / PUC-Rio)
Columbia Center on Sustainable Investment
Columbia Law School
Derecho, Ambiente y Recursos Naturales
Dixi Group
GIZ-EnDev Malawi
Fundación para la Conservación y el Desarrollo Sostenible
Global Witness
GrowthAfrica
Habakkuk Trust
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Malawi Law Society
Media Institute of Southern Africa
Media Law Resource Center
TRACE International
Transparency International
Yale Law School
Zimbabwe Coalition for Debt and Development
Zimbabwe Environmental Law Association

ISLP TEAM

Sara A. Lulo, Executive Director

ISLP TEAM

Alejandra Cicero, Program Officer

Katerina Drisi, Director, Sustainable Development

Melissa Eustace, Manager, Communications and Operations

Talya Lockman-Fine, Program Officer and
Bernstein International Human Rights Fellow

Bridget Mafusire, Regional Legal Advisor, Africa

Alessandra Phillips, Director, Community Inclusive Development

Tali Shalaby, Associate, Communications and Operations

Pedro Villegas, Kapp-Essaye Fellow and Regional Legal Advisor, Latin America

Richard Winfield, Chair, Media Law Working Group (Volunteer)

Michael Xu, Legal Fellow

ISLP-UK TEAM

(through June 30, 2020)

Gabrielle Beran, Governance and Program Manager, ISLP-UK

Jason Braganza, Program Director for Tax, ISLP-UK

Eva van der Merwe, Program Director for Anti-Bribery and Corruption, ISLP-UK

GOVERNANCE

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FINANCIALS

ISLP 2020 audited financials
including ISLP-UK through June 30, 2020.
(all figures in US dollars)

CONSOLIDATED STATEMENT OF ACTIVITIES

INCOME

Individuals and Board Members	112,682
Law Firms	182,804
Foundation & Government Grants	646,179
Fees for Services	38,135
Other Revenue	25,643
TOTAL INCOME	1,005,443

DONATED GOODS AND SERVICES

Legal Services and Related Costs	8,000,709
TOTAL DONATED SERVICES INCOME	8,000,709

EXPENSES

Program Services	8,720,308
Administrative and General	309,903
Fundraising	180,511
TOTAL EXPENSES	9,210,722

STATEMENT OF FINANCIAL POSITION

ASSETS

Cash, Investments & Equivalents	934,305
Accounts Receivable	97,462
Other Assets	85,021
TOTAL ASSETS	1,116,788

LIABILITIES

Accounts Payable & Accrued	29,722
Deferred Grant	119,457
TOTAL LIABILITIES	149,179

NET ASSETS

Unrestricted	491,030
Restricted	476,579
TOTAL NET ASSETS	967,609
TOTAL LIABILITIES AND NET ASSETS	1,116,788